How We Work
• We bring people together
• We drive the criminal justice field forward with original research
• We build momentum for policy change
• We provide expert assistance

Our Goals
• Break the cycle of incarceration
• Advance health, opportunity, and equity
• Use data to improve safety and justice

We are a national nonprofit, nonpartisan organization that combines the power of a membership association, serving state officials in all three branches of government, with policy and research expertise to develop strategies that increase public safety and strengthen communities.
What is Justice Reinvestment?

A data-driven approach to improve public safety, reduce corrections and related criminal justice spending, and reinvest savings in strategies that can decrease crime and reduce recidivism.

The Justice Reinvestment Initiative is funded principally by the U.S. Department of Justice’s Bureau of Justice Assistance (BJA) with additional funding from The Pew Charitable Trusts.

Technical assistance for states participating in the Justice Reinvestment Initiative is provided by the CSG Justice Center and Community Resources for Justice’s Crime and Justice Institute.
Over the past 15 years, the CSG Justice Center has helped 33 states control corrections spending and reinvest in strategies to increase public safety.

$3.2 billion estimated saved or averted

Reinvested more than $650 million

Averted prison population growth by over 82,000 people

Reduced prison populations by more than 24,000 people

21 correctional facilities closed
Justice Reinvestment is tailored to the specific needs of the state.

Examples of Different Ways States Use the Justice Reinvestment Initiative

- Tackle state and local public safety and health challenges, from recent crime trends to people who have behavioral health needs.
- Scale up recidivism-reduction efforts, such as increasing the use of risk and needs assessments; the quality of supervision; and access to effective, research-based programs and services.
- Enhance data collection, develop analytical capacity, and create a shared understanding of criminal justice issues.
- Manage costs associated with state prison and local jail population trends to ensure resources are being used effectively.
Overview

1. Justice Reinvestment II Overview
2. Criminal Justice Trends
3. Policy-Specific Implementation
4. Sustainability and Next Steps
In June 2019, Vermont requested technical assistance for a second Justice Reinvestment Initiative project.*

This letter was submitted to Justice Reinvestment funders and signed by state leaders from all three branches signed in support:

**Governor**
Phil Scott

**Chief Justice**
Paul Reiber

**Then-AHS Secretary**
Al Gobeille

**Then-Senate President**
Pro Tempore
Tim Ashe

**Then-Speaker of the House**
Mitzi Johnson

**Then-DOC Commissioner**
Mike Touchette

**Attorney General**
T.J. Donovan

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*Vermont first used a data-driven Justice Reinvestment Initiative approach in 2007 resulting in a 16 percent drop in the incarcerated population.*
Governor Phil Scott convened the Justice Reinvestment II Working Group to identify opportunities for improving public safety and reducing recidivism to achieve long-term savings.

In 2019, the working group identified several areas Justice Reinvestment II would primarily seek to address:

- Analyze how increases in some categories of crime may be impacting other parts of the state’s criminal justice system.
- Explain the connection between supervision revocations and incarceration.
- Assess how individuals’ behavioral health challenges, such as serious mental illnesses and substance use disorders, play a role in their movement through and their reentry from the criminal justice system.
- Identify where Vermont’s data tracking and analytics must be strengthened to provide lawmakers with sustainable information to guide safe policymaking in future legislative sessions.
From August 2019 through January 2020, the working group met five times to develop Justice Reinvestment policies.

1st Working Group Meeting

2nd Working Group Meeting

3rd Working Group Meeting

4th Working Group Meeting

Final Working Group Meeting and Policy Discussion

August

September

October

November

December

January 2020

Initial Analysis

Detailed Data Analysis

Impact Analysis

Stakeholder Engagement

Policy Option Development

The Council of State Governments Justice Center | 9
To inform the policy development process, CSG Justice Center staff engaged over 200 stakeholders.

<table>
<thead>
<tr>
<th>Front-End System Pressures</th>
<th>Incarcerated Populations</th>
<th>Behavioral Health</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Law enforcement officers and leadership</td>
<td>✓ Department of Corrections leadership and staff, including supervision officers</td>
<td>✓ Agency staff implementing behavioral health programs for criminal justice populations</td>
</tr>
<tr>
<td>✓ Victim advocates</td>
<td>✓ Court officials, including judges</td>
<td>✓ Community-based providers and treatment experts</td>
</tr>
<tr>
<td>✓ People with lived experience</td>
<td>✓ Parole officials</td>
<td>✓ Law enforcement officers and leadership</td>
</tr>
<tr>
<td>✓ Diversion program and pretrial services administrators</td>
<td>✓ Housing experts and leadership</td>
<td>✓ Victim advocates</td>
</tr>
<tr>
<td>✓ Court officials, including judges</td>
<td>✓ Victim advocates</td>
<td>✓ People with lived experience</td>
</tr>
<tr>
<td>✓ State’s attorneys</td>
<td>✓ People with lived experience</td>
<td></td>
</tr>
<tr>
<td>✓ Criminal defense attorneys</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
CSG Justice Center staff also analyzed data from multiple criminal justice system sources.

<table>
<thead>
<tr>
<th>Data Type</th>
<th>Source</th>
<th>Data Accessed or Received</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crime/Arrests</td>
<td>Department of Public Safety</td>
<td>NIBRS data</td>
</tr>
<tr>
<td>Pretrial Detention</td>
<td>Department of Corrections</td>
<td>Admissions and release data</td>
</tr>
<tr>
<td>Court Dispositions/Diversions</td>
<td>Vermont Judiciary</td>
<td>Disposition data received; some diversion information accessed</td>
</tr>
<tr>
<td>Criminal Histories</td>
<td>Vermont Judiciary/Department of Public Safety</td>
<td>Process to access data identified but analysis not undertaken</td>
</tr>
<tr>
<td>Furlough Supervision</td>
<td>Department of Corrections</td>
<td>Snapshot, admissions, and release data received</td>
</tr>
<tr>
<td>Prison</td>
<td>Department of Corrections</td>
<td>Snapshot, admissions, and release data received</td>
</tr>
<tr>
<td>Probation/Parole Supervision</td>
<td>Department of Corrections</td>
<td>Snapshot, admissions, and release data received</td>
</tr>
<tr>
<td>Victim Services</td>
<td>Vermont Center for Crime Victim Services</td>
<td>Summary data accessed</td>
</tr>
<tr>
<td>Behavioral Health</td>
<td>Department of Corrections/Department of Health</td>
<td>Some DOC data received</td>
</tr>
</tbody>
</table>
This analysis found that almost 80 percent of sentenced DOC admissions were people returned or revoked from community supervision, primarily from furlough.
In addition, increases in the sentenced incarcerated population were projected to cost Vermont $43 million in out-of-state contract beds by FY2025.

Initial projection models did not account for changes in the prison population since the onset of COVID-19 and so should be considered within a very limited context.

The Council of State Governments Justice Center analysis of data from the Vermont Department of Corrections.
To address these and other public safety challenges, the working group developed a package of policy reforms focused on four primary goals.

1. Reduce recidivism and revocations to prison.
2. Achieve a more equitable system across gender, race, and geography.
3. Improve data and reporting to inform decision-making.
4. Reinvest in policy implementation and sustained progress.
These recommendations became the foundation for Vermont’s Justice Reinvestment II legislation enacted in July 2020.

**Act 148:**

- Established presumptive parole to reduce reliance on the furlough supervision system.
- Streamlined the furlough system to increase community supervision consistency.
- Incentivized good behavior by increasing earned time from 5 to 7 days per month for people in prison and on furlough.
- Required additional data to be collected and reported about the use of the DOC’s graduated sanctions policy.
- Directed the Agency of Human Services to identify gaps in identifying and serving people in the criminal justice system who have behavioral health needs.
- Required analysis related to demographics and sentencing to help Vermont better identify and reduce racial disparities in the criminal justice system.
Act 148 also reconvened the Justice Reinvestment II Working Group to oversee implementation and continue to develop policy recommendations in several areas.

Specifically, the working group was tasked with:

- Studying earned time for people on probation and other related policy options;
- Identifying ways to increase DOC and community provider risk assessment information sharing to help inform plea agreement, sentencing, and revocation decisions;
- Identifying screening, assessment, case planning, and care coordination gaps for people with complex behavioral health issues in the criminal justice system and recommending system improvements;
- Identifying new or existing tools to identify risk factors that can be targeted with treatment and services;
- Studying presumptive probation;
- Evaluating parole eligibility for older adults who have not served their minimum term; and
- Developing funding and appropriation recommendations.
Following the passage of Act 148, Vermont leaders requested continued technical assistance to support the implementation of Justice Reinvestment II policy changes.

This letter was approved by the Bureau of Justice Assistance on August 18, 2020, which prompted CSG Justice Center staff to begin implementation assistance in earnest.
From September 2020 to December 2021, the working group met nine times to monitor implementation and develop additional policy recommendations.
CSG Justice Center staff supported ongoing Justice Reinvestment II policy development, as well as the implementation of Act 148.

Technical assistance provided by the CSG Justice Center focused on these key areas:

• **Providing expert guidance** to support the implementation of Act 148 including the identification and application of evidence-based practices in community supervision

• **Supporting the Justice Reinvestment II Working Group** by providing ongoing research, data, policy, and implementation assistance through two additional rounds of policy development

• **Developing outcome measures** to set up data tracking and monitor population trends to help Vermont understand the impacts of new and revised policies

• **Supporting collaboration** among Department of Corrections, Parole Board, Agency of Human Services to achieve shared Justice Reinvestment II implementation goals

• **Providing grant oversight** for $430,000 in funding for training and investing in improving data collection practices

Technical assistance included:

| 23 | Working Group Meetings & Presentations | + | 345 | Phone & Video Calls | = | 378 | Interactions with Stakeholders |

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As part of the CSG Justice Center’s ongoing technical assistance, Vermont received $430,000 in subaward grant funding from the Bureau of Justice Assistance to support implementation efforts.

<table>
<thead>
<tr>
<th>Funding Items</th>
</tr>
</thead>
<tbody>
<tr>
<td>✓ Training for Parole Board members, supervision officers, and community providers on using risk assessments to better target interventions</td>
</tr>
<tr>
<td>✓ AHS cross-department training focused on organizational-level collaboration to support shared clients who are in the justice system and have mental health and/or substance use needs</td>
</tr>
<tr>
<td>✓ Training on evidence-based housing practices for providers selected through DOC’s Request for Proposal process</td>
</tr>
<tr>
<td>✓ Training for supervision officers on evidence-based correctional practices</td>
</tr>
<tr>
<td>✓ Training for supervision officers and community providers on engaging people on supervision with complex mental health and substance use needs</td>
</tr>
<tr>
<td>✓ Investments in improving DOC and Parole Board data collection and analysis processes</td>
</tr>
</tbody>
</table>

✓ Total subaward request: $430,000
Overview

1. Justice Reinvestment II Overview
2. Criminal Justice Trends
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4. Sustainability and Next Steps
The impact of COVID-19 on criminal justice trend data makes it challenging to monitor the impacts of Justice Reinvestment II policies in Vermont.

- Vermont’s sentenced incarcerated population has fallen well below original Justice Reinvestment II projections largely due to the impact of COVID-19 across the justice system.

- DOC has recently started reporting admissions data, including returns to incarceration, which will help the working group better understand a key Justice Reinvestment II outcome measure despite pandemic-related data challenges.

- Pending updates to DOC’s data system funded through Vermont’s subaward will also provide important additional data to monitor the implementation of specific policy reforms and help determine their impact on broader criminal justice trends.
Since the COVID-19 pandemic, Vermont’s sentenced incarcerated population has declined 31 percent.

The Council of State Governments Justice Center analysis of data from the Vermont Department of Corrections.

**Vermont Sentenced Incarceration Populations at Fiscal Year End and Projected Impacts**

(As of 10/31/2021)

- Initial projection models did not account for changes in the prison population since the onset of COVID-19 and so should be considered within a very limited context.

- This chart shows Vermont’s original Phase I impact projections and does not include the minimal reduction in savings resulting from carveouts to earned time as enacted in Act 12.

- +24 people since April 2021

- Phase I Policy Package Projected Impact Range: 102–131 beds

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*The Council of State Governments Justice Center analysis of data from the Vermont Department of Corrections.*
This population decline is driven by historically low admissions.

The Council of State Governments Justice Center analysis of data from the Vermont Department of Corrections.
Reductions in the sentenced incarcerated population were consistent across offense types and by race.

The Council of State Governments Justice Center analysis of data from the Vermont Department of Corrections.
From July to October 2021, the vast majority of sentenced admissions were people returning from probation, not furlough as was the case pre-pandemic.

While this data is from a very limited period and impacted by COVID-19 related criminal justice system disruptions, it is very different from pre-Justice Reinvestment II findings, which showed that over 50 percent of admissions were returns from furlough.
While Vermont’s sentenced incarcerated population remains low, the detainee population has begun to increase in the last six months.

This increase in people being detained likely reflects an increase in court and law enforcement activity after disruptions due to COVID-19.
The number of people being housed out of state has declined 41 percent since March 2020 due to decreases in the overall incarcerated population resulting from the pandemic.

Over the same period, the number of people incarcerated by the Vermont DOC (sentenced, detained, and holds) declined approximately 20 percent.
Vermont’s community supervision population has continued to decline since the beginning of the pandemic due to disruptions in court processes.

Vermont Supervised Populations at Fiscal Year End and Projected, FY2016–FY2025

Projection simulates status quo trajectory of supervision population. It does not include impacts from Justice Reinvestment II or the COVID-19 pandemic.
While all community supervision caseload populations have decreased since March 2021, the number of people on furlough declined 31 percent.

Community Supervision Population*
March 2021—October 2021

<table>
<thead>
<tr>
<th>Caseload Type</th>
<th>Mar-21</th>
<th>Apr-21</th>
<th>May-21</th>
<th>Jun-21</th>
<th>Jul-21</th>
<th>Aug-21</th>
<th>Sep-21</th>
<th>Oct-21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Probation</td>
<td>2,871</td>
<td>2,657</td>
<td>849</td>
<td>429</td>
<td>401</td>
<td>401</td>
<td>128</td>
<td></td>
</tr>
<tr>
<td>Parole</td>
<td>913</td>
<td>849</td>
<td>579</td>
<td>573</td>
<td>573</td>
<td>573</td>
<td>128</td>
<td></td>
</tr>
<tr>
<td>Furlough</td>
<td>579</td>
<td>573</td>
<td>364</td>
<td>429</td>
<td>429</td>
<td>429</td>
<td>128</td>
<td></td>
</tr>
<tr>
<td>Work Crew</td>
<td>429</td>
<td>401</td>
<td>364</td>
<td>429</td>
<td>429</td>
<td>429</td>
<td>128</td>
<td></td>
</tr>
<tr>
<td>ICOTS</td>
<td>579</td>
<td>573</td>
<td>364</td>
<td>429</td>
<td>429</td>
<td>429</td>
<td>128</td>
<td></td>
</tr>
</tbody>
</table>

Percent Decline by Community Supervision Caseload Type

- Probation -7.5%
- Parole -7.0%
- Furlough -31%
- Work Crew -25%
- ICOTS -65%

* Not pictured in the graph are “Other” supervision types, of which there were 23 in March and 19 in October.
From July to October 2021, community supervision completions exceeded supervision placements for nearly all caseload types.

**Placements to and Completions from Community Supervision: July 2021–October 2021**

- **Probation**: New Placements (314), Final Completions (340)
- **Parole**: New Placements (17), Final Completions (78)
- **Furlough**: New Placements (26), Final Completions (70)
- **Work Crew**: New Placements (23), Final Completions (90)
- **ICOTS**: New Placements (21), Final Completions (23)

DOC began tracking community supervision placements as of July 2021, so trend data is not yet available. However, it is likely that placements decreased significantly during the COVID-19 pandemic and continue to remain low due to disruptions in court processes.

The Council of State Governments Justice Center analysis of data from the Vermont Department of Corrections.
In 2020, DOC began collecting Hispanic ethnicity data, revealing a previously unidentified demographic that is disproportionately represented in Vermont’s criminal justice population.

<table>
<thead>
<tr>
<th>Race/Ethnicity</th>
<th>Total Incarcerated Population</th>
<th>Community Supervision Population</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>1,131 (86%)</td>
<td>1,172 (89%)</td>
</tr>
<tr>
<td>Black</td>
<td>65 (5%)</td>
<td>143 (11%)</td>
</tr>
<tr>
<td>Hispanic, Latinx, or Spanish</td>
<td>143 (11%)</td>
<td>242 (14%)</td>
</tr>
<tr>
<td>NOT Hispanic, Latinx, or Spanish</td>
<td>221 (16%)</td>
<td>315 (20%)</td>
</tr>
</tbody>
</table>

Vermont 2020 Census Hispanic Population: 2.4%
Overview

1. Justice Reinvestment II Overview
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The Justice Reinvestment II Working Group engaged in three rounds of policy development.

### Act 148 (2020)
- Presumptive Parole
- Furlough Changes
- Earned Time
- Racial Disparity Data Gaps/Sentencing Analysis
- Mental Health/Substance Use

### Policy Recommendations (2021)
- Probation Midpoint Review
- Presentencing Reports
- AHS Working Group
- Clinician Pilot
  - Misdemeanor Probation Mental Health Screening

### Policy Recommendations (2022)
- Parole for Older Adults
- Reinvestment Funding
- Racial Disparities

The Council of State Governments Justice Center | 34
Act 148 (2020): Established presumptive parole to reduce reliance on the furlough system.

Implementation Progress

- DOC and Parole Board collaborate to co-implement new presumptive parole policies and processes by January 1, 2021.
- Parole Board begins tracking presumptive parole data pending DOC data system changes.
- Parole Board adopts the Ohio Risk Assessment Systems (ORAS) tool to better evaluate risk and need.
- DOC completes data system changes to support presumptive parole data collection (in progress).
- Presumptive parole eligibility expands to include some listed offenses (Effective January 1, 2023).
A total of 14 cases have been referred to the Parole Board for presumptive parole consideration since January 2021.

**Policy Highlights:**

- Of the initial 14 presumptive parole cases considered by the board, **five were scheduled for hearings** to provide opportunity for victim input.
- Of the five cases where a hearing was scheduled, **none were denied based on victim input.** One was denied for reasons unrelated to victim concerns.
- The number of cases referred to the Parole Board in the first eleven months of implementation are about **60 percent fewer** than initially projected.

The Council of State Governments Justice Center analysis of data from the Vermont Parole Board.
The Parole Board continues to see a significant number of people convicted of unlisted offenses through the initial eligibility hearing process.

Percentage of Initial Eligibility Hearings by Listed or Non-listed Offense, January – November 2021

- Listed Grant Rate: 46%
- Non-Listed Grant Rate: 57%
- Listed: 63% (138)
- Non-Listed: 37% (82)

Statutory reasons a person convicted of an unlisted offense may not be referred for presumptive parole:

- New criminal conviction
- Outstanding warrant, detainer, commitment, or pending charge
- Non-compliance with required services and programming
- Non-compliance with supervision conditions
- Major disciplinary rule violation or pending infraction
- Prior parole revocation
- DOC determination that the person can not be released safely or is not willing or capable of being a law-abiding citizen

The Council of State Governments Justice Center analysis of data from the Vermont Parole Board.
From January to November 2021 only 27% of hearings were completed at least thirty days prior to a person’s eligibility date as required by Act 148.

Timeframe for Initial Parole Eligibility Hearings, January – November 2021

- 27% (61) Hearing Completed At Least 30 Days Prior to Eligibility Date
- 72% (159) Hearing Completed After Eligibility Date

62 percent of hearings completed after a person’s eligibility date were done the following three months.

About 30 percent of people receiving initial eligibility hearings from January – November 2021 were already released on furlough.
Pending updates to DOC’s data system will provide additional information for monitoring presumptive parole moving forward.

Data available post-DOC system updates will include:

• Total number of people who have reached their minimum;

• Of those who reached their minimum, total number eligible for presumptive parole, and;

• Total number ineligible for presumptive parole and reason for ineligibility.
Vermont should continue to commit to presumptive parole being the primary release mechanism for people who have served their minimum sentence.

Moving Forward

• Vermont state and agency leadership should continue to monitor the volume of presumptive parole case referrals and approvals:
  • Why are people who have served their minimum sentences deemed ineligible for presumptive parole? Are there extensive denials for specific statutory exclusions?
  • Are people refusing presumptive parole to remain on furlough and receive earned time?
  • Are people being denied presumptive parole and for what reason?

• The Parole Board should continue to move away from reliance on furlough by supporting the presumption of parole without a hearing unless there is a victim of record who can be contacted and would like to provide input.

• If there are a significant number of people refusing presumptive parole to remain on furlough and receive earned time, Vermont should consider ways to either expand earned time to people on parole or encourage existing early discharge mechanisms to avoid creating an incentive for people to stay on furlough.
**Act 148 (2020):** Streamlined the furlough system and established a review process for furlough revocations.

DOC Implementation Progress (including additional community supervision reforms not required in Act 148)

- Revise furlough statuses and create revocation review process.
- Cease furlough interrupts less than 90 days.
- Create new threshold for furlough interrupts greater than 90 days.
- Begin tracking returns to incarceration, including furlough returns.
- Revise community supervision conditions and contact standards to better align with evidence-based practice.
- Revise sanction grid to establish response tiers aligned with evidence-based practices in supervision.
- Complete data system changes to support collection of sanction and incentive data (in progress).
Very preliminary data from FY2022 suggest that furlough returns are on track to be significantly lower than prior fiscal years.

Furlough Returns to Custody: FY2018, FY2019, and FY2022 Projection*

From July 2021 to October 2021, an estimated 22 people per month were admitted to custody on a furlough supervision interrupt.

If this volume remains consistent, furlough returns will be far lower in FY2022 than in prior fiscal years.

*FY2022 is estimated based on four months of data

The Council of State Governments Justice Center analysis of data from the Vermont Department of Corrections.
In the October 2021 snapshot prison population, 205 people were incarcerated for a furlough interrupt, with 82 percent for one year or more.
Pending updates to DOC’s data system will provide additional information for monitoring changes to furlough moving forward.

Data available post-DOC system updates will include:

- Total new furlough interrupts each month;
- Reason for furlough interrupt (significant violation or new crime); and
- Length of new furlough interrupts (90 days, 180 days, 1 year, 2 years, or 4 years).
Act 148 (2020): Streamlined the furlough system and established a review process for furlough revocations.

Moving Forward

- Vermont state and agency leadership should carefully monitor returns to incarceration, particularly for people on furlough, in order to understand the impact of policy and statutory reforms.

- In addition to changes to community supervision sanction policies, DOC should also complete revisions to incentive policies begun during initial Justice Reinvestment II implementation.

- Sanction, incentive, and revocation data should be collected, monitored for quality assurance, and available to inform training needs and ongoing agency decision making.

- State and agency leadership should collaboratively address implementation challenges related to the furlough revocation review process, including lack of clarity about when and how the process should be applied.
Act 148 (2020): Incentivized positive behavior change through modifications to earned time.

Implementation Progress

- DOC files emergency and permanent rules.
- DOC creates automated system to track earned time.
- Extensive feedback from victim community leads to adoption of additional notification requirements and offense carveouts established in Act 12 (2021).
Initial data indicates that about **79 percent** of the total sentenced incarcerated and furlough population received earned time at least once from July to October 2021.

### Policy Highlights:

- From July—October 2021, about **63 percent** of the sentenced incarcerated and furlough population received earned time each month with **79 percent** of the total population receiving earned time at least once during the four-month time period.

- The percentage of people receiving earned time during this period is only slightly less than initial CSG Justice Center policy impact projections.
Act 148 (2020): Directed Vermont stakeholders to explore gaps in racial disparities data and sentencing outcomes.

Implementation Progress

- RDAP delivers Act 148 report in December 2020 on racial disparity data gaps and challenges.
- The legislature directs RDAP to make recommendations regarding the creation of a new entity focused on racial disparity data and analysis.
- CSG Justice Center conducts additional analysis to identify racial disparities at sentencing.

Moving Forward

- Continue to focus on improving race- and ethnicity-related data collection and analysis capacity, including through the establishment of an Office of Racial Justice Statistics.
- Advance recommendations for improving racial disparities at the point of sentencing.
Act 148 (2020): Required further examination of challenges identifying and serving people in the justice system with complex needs.

Implementation Progress

- AHS and the CSG Justice Center identify challenges to supporting people in the justice system with complex needs.

- AHS and CSG Justice Center report findings to the working group in November 2021, including challenges to consistent information sharing and care coordination.

- Working group uses findings to make 2021 legislative and administrative recommendations.
The Justice Reinvestment II Working Group engaged in three rounds of policy development.

**Act 148 (2020)**
- Presumptive Parole
- Furlough Changes
- Earned Time
- Racial Disparity Data Gaps/Sentencing Analysis
- Mental Health/Substance Use

**Policy Recommendations (2021)**
- Probation Midpoint Review
- Presentencing Reports
- AHS Working Group
- Clinician Pilot
- Misdemeanor Probation Mental Health Screening

**Policy Recommendations (2022)**
- Parole for Older Adults
- Reinvestment Funding
- Racial Disparities

2021 Working Group Mental Health and Substance Use recommendations included:

- Require DOC to develop a brief report including mental health and substance use screening information for judges before sentencing to inform condition setting for all felony probation cases.
- Recommend that AHS convene a cross-department working group to develop and implement changes to policy and procedure that address barriers to information sharing and care coordination for supporting people in the criminal justice system with mental health and substance use needs.
- Recommend that DOC explore hiring licensed clinicians to be placed in local supervision offices to administer mental health and substance use screenings and assessments as well as liaise with community-based treatment providers.
- Recommend that DOC use a validated mental health screening tool for people sentenced directly to misdemeanor probation.
Most of the working group’s 2021 recommendations related to mental health and substance use are still in progress.

Implementation Progress

- Act 14 (2021) creates one to two site pre-sentencing report pilot project.

- DOC develops a supervision model focused on criminogenic intervention strategies in which clinicians will support supervision staff in working with people who have complex needs to be piloted in Burlington (in progress).

- DOC expands mental health screening to the misdemeanor probation population (postponed until after Act 14 implementation).

- AHS convenes cross-agency working group (paused to allow DOC to focus on Burlington pilot project).
Without substantial and sustained collaboration between AHS departments in support of shared clients, Vermont will continue to struggle to support people on supervision who have complex needs.
There are several ways Vermont can improve how people in the justice system with complex needs are identified and served.

Moving Forward

- Ensure that program and policy changes within DOC, the Parole Board, and AHS are not developed or implemented in silos. Efforts should be closely coordinated with other relevant stakeholders and connect to broader system reform goals.
- Commit to intentional, sustained cross-department coordination within AHS to improve information sharing and care coordination in support of shared clients with complex needs.
- When developing new initiatives that serve people with complex needs, identify clear program-level outcome measures that connect to broader system reform goals.
- Continue to focus on creating a shared cross-system understanding of mental health, substance use, and criminogenic need among supervision staff, community providers, and Parole Board members.
Working Group Recommendation (2021): Adjust Vermont’s probation midpoint review process to encourage use.

Implementation Progress

- Legislature passes Act 24 adopting modifications to the midpoint review process.
- DOC begins discharge referrals under new policy in May 2021.

Implementation Challenges

- New criteria requires DOC to recommend discharge for people with a pending new offense.
- In September 2021, the Vermont Superior Court determined Act 24 only applied to people sentenced after passage thereby ending discharge recommendations under the new policy.

Moving Forward

- Legislatively establish eligibility for midpoint review under Act 24 (2021) for the current supervised population.
- Prohibit discharge consideration for people with a pending new charge.
The Justice Reinvestment II Working Group engaged in three rounds of policy development.

**Act 148 (2020)**
- Presumptive Parole
- Furlough Changes
- Earned Time
- Racial Disparity Data Gaps/Sentencing Analysis
- Mental Health/Substance Use

**Policy Recommendations (2021)**
- Probation Midpoint Review
- Presentencing Reports
- AHS Working Group
- Clinician Pilot
- Misdemeanor Probation Mental Health Screening

**Policy Recommendations (2022)**
- Parole for Older Adults
- Reinvestment Funding
- Racial Disparities
Working Group Recommendation (2022): Study and make recommendations regarding the adoption of a parole policy for older adults in Vermont.

Recommendation

The working group did not come to a consensus on a recommendation for legislative action or inaction regarding the adoption of a parole policy for older adults in Vermont. Working group members expressed concerns, including

- Significant policy underutilization due to a lack of appropriate housing or care available in the community;
- Unclear need for an additional release mechanism given the existence of medical parole and furlough; and
- Appropriateness of release for people serving sentences for serious offenses.

The working group decided to report the results of their study of a parole for older adults policy to the legislature along with a recommendation to explore other options for addressing the needs of the aging incarcerated population in Vermont.
Working Group Recommendation (2022): Target reinvestment or up-front funding toward key community-based services.

Recommendation
The legislature should consider reinvestments and/or up-front investments in the following areas when seeking to appropriate funding in support of Justice Reinvestment II efforts:

• Domestic violence intervention programming through the Vermont Council on Domestic Violence to ensure ongoing sustainability

• Data collection and analysis capacity, including additional changes to DOC’s Offender Management System as needed

• Community-based mental health and substance use services and criminogenic interventions for people with complex needs on community supervision

• Housing-related needs for people on or transitioning to community supervision
In November 2021, the working group reviewed the results of a racial equity in sentencing analysis and adopted recommendations for addressing identified disparities.

Analysis results included the following:

- In Vermont, Black people are 6 times more likely to be incarcerated than White people.

- Disparities are present in the cases coming to Vermont courts: annually, Black people are over 14 times more likely to be a defendant in a felony drug case.

- Once before the court, Black people are not more likely to be convicted for most offenses or sentenced to longer incarceration terms for any offense. Importantly, however, there are statistically significant racial disparities in who receives an incarceration sentence, particularly for felony property and drug offenses.
Working Group Recommendation (2022): Consider policy recommendations to reduce racial disparities identified in the racial equity in sentencing analysis.

Recommendation 1
Vermont is currently considering a classification structure for drug offenses. The legislature should apply a racial equity lens to the classification process for drug offenses by

• Reducing lower- to mid-level felony drug possession offenses to misdemeanors; and
• Reevaluating the threshold of the highest level of possession and sales to better reflect significant amounts of drugs intended for distribution.

Recommendation 2
To address racial disparities in incarceration for felony drug and property offenses for similarly situated defendants, Vermont should pursue either non-binding sentencing guidance or presumptive probation for certain offenses to support judicial discretion related to incarceration decisions.
Working Group Recommendation (2022): Consider policy recommendations to reduce racial disparities identified in the racial equity in sentencing analysis.

**Recommendation 3**
Vermont should require the collection and reporting of race and ethnicity data in the Attorney General’s Pretrial Services and Court Diversion Report, as well as in any other statewide diversion programs, for the purpose of identifying and addressing disparities in program access and use by county.

**Recommendation 4**
State’s attorneys should explore the use of internal guidance to increase consistency in charging and plea-bargaining decisions. Guidance should focus on when and what to charge, particularly for drug-related cases, as well as provide a framework for guiding discretion during the plea-bargaining process. To monitor implementation of internal guidance, offices should regularly collect and examine charging and plea-bargaining data as well as consider establishing a process for internal review prior to charging.
Working Group Recommendation (2022): Increase collection, analysis, and availability of race and ethnicity data.

Data-related recommendations include the following:

• Expand availability of Hispanic ethnicity data to law enforcement and the courts.
• Invest in staffing and system improvements necessary to increase future data collection and analysis capacity.
• Collect and analyze sentencing data statewide as well as by judicial district.
• Identify opportunities to publish racial disparity data, including an annual report to benchmark and monitor progress.
• Engage impacted communities in the collection of quantitative and qualitative data as well as the development and implementation of policy changes related to racial disparity.
• Use data and community engagement to inform judicial training to support consistent decision-making.
CSG Justice Center staff have identified several takeaways from the implementation of Justice Reinvestment II in Vermont.

Vermont persevered through unprecedented challenges to develop and implement Justice Reinvestment II reforms during the COVID-19 pandemic and identify over $1.6 million in reinvestment funding and up-front investments.

DOC and the Parole Board have made significant policy and practice changes and have coordinated subaward funded trainings to support Justice Reinvestment II efforts. Moving forward, Vermont has taken meaningful steps toward increasing data capacity and is well situated to monitor outcomes moving forward, including returns to incarceration and the implementation of presumptive parole.

Despite progress, consistent collaboration among AHS departments and the Parole Board remains a significant challenge to improving care coordination for people on supervision with complex needs.
| 1 | Justice Reinvestment II Overview |
| 2 | Criminal Justice Trends          |
| 3 | Policy-Specific Implementation   |
| 4 | Sustainability and Next Steps    |
To fully realize the intended outcomes of Justice Reinvestment II, Vermont should consider several key measures to support sustainability.

| Data | • Use available data to continue monitoring Justice Reinvestment II reforms.  
• Explore opportunities to increase data collection and analysis capacity, particularly related to the application of incentives and sanctions, as well as the collection of race and ethnicity data. |
| Reinvestment | • Continue to direct all out-of-state bed savings to a separate Justice Reinvestment II fund for the purpose of reinvesting in community-based services approved through the Joint Legislative Justice Oversight Committee.  
• Expand the time period for spending reinvestment funding from one to at least two fiscal years.  
• Continue to explore opportunities for up-front investments in community-based services, particularly mental health and substance use treatment. |
| Oversight | • Continue to convene the Justice Reinvestment II Working Group to monitor, discuss, and coordinate ongoing cross-system implementation. |
There are several next steps to close out CSG Justice Center technical assistance in Vermont.

December 2021
• CSG Justice Center technical assistance ends.

January 2022
• The Justice Reinvestment II Working Group submits second report to the legislature by January 15.

February 2022
• CSG Justice Center staff submit analysis report on racial equity in sentencing to Vermont.

Early 2022
• Vermont receives first Justice Reinvestment II data monitoring report.
Thank You!

Join our distribution list to receive updates and announcements:

https://csgjusticecenter.org/resources/newsletters/

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